



UNIVERSITY OF WARSAW – PL WARSZAW01

D. ERASMUS POLICY STATEMENT (Overall Strategy)

Please describe your institution's international (EU & non-EU) strategy. In your description please explain: a) how you choose your partners, b) in which geographical area(s), c) the most important objectives & target groups of your mobility activities (with regard to staff & students in first, second & third cycles, including study & training, and short cycles). If applicable, also explain how your institution participates in the development of double/multiple/joint degrees (max. 5000 characters)

Globalization, competition, new technologies, economic and societal changes, private new actors on the education scene, decrease of government funding are nowadays the most important factors influencing higher education institutions. In this context internationalization becomes an institutional imperative and encompasses all aspects of the academic community, research, teaching and social mission. Like other institutions the University of Warsaw (UW) has been obliged to redefine its place and role in a complex, differentiated and globalized environment: a) UW – the best university in Poland and one of the leading European universities, playing an important & active role in Central & Eastern Europe; b) UW – a renowned research-oriented university offering high quality innovative teaching and actively cooperating with EU actors aiming at further development of the European Higher Education Area & European Research Area; c) UW – a university fostering international cooperation activities in teaching and research both with European and non-European HEIs. UW pays special attention to universities from neighboring countries – among others for historical and geographical reasons, as well as HEIs from third, developing & industrialized countries. Nevertheless the quality of research, teaching and innovation will be the main criterion of international partnership and alliances, based on trust and sustainability guaranteeing an added value for all parties involved. The cooperation will be pursued through bilateral/ multilateral projects, joint degree programmes and joint academic activities, participation in regional and international associations and networks. The main objectives of the internationalization process are as follows: increase in number of international students mainly at Master's and doctoral levels through a more transparent information, tailored guidance and high quality services; offering local students internationalization at home by attracting talented international students, staff and researchers; providing outgoing students & staff with more opportunities to have international experience, intercultural and linguistic competences; enhancing the international dimension in a greater variety of more practical types of learning and developing joint innovative educational teaching to assure better employability; introducing learning mobility more systematically into curricula; ensuring a more efficient recognition of credits gained abroad; conducting innovative interdisciplinary research projects through active participation in international research groups/teams; development of partnerships with new regions and countries; fostering capacity building; getting external funding through an active participation in national and international projects; rising UW's visibility; improvement of UW's position in international rankings. International cooperation with strategic partners will focus on long term collaboration with special emphasis placed on mobility and joint activities (e.g. summer /winter schools, study visits, staff and students training, placements). UW will pay a

special attention to development of double/ multiple/ joint degrees considering this type of cooperation as one of the most valuable for students, staff and institutions. UW has overcome legal and administrative obstacles and fully implemented mechanisms and procedures creating a student-oriented and friendly framework for the development of these joint collaborative initiatives.

If applicable, please describe your institution's strategy for the organisation and implementation of international (EU and non-EU) cooperation projects in teaching and training in relation to projects implemented under the Programme. (max. 2000 characters)

UW plans to actively participate in the Programme & wisely take advantage of opportunities it provides. UW' achievements in EU programmes such as Erasmus (only in 2012/2013 – 410 partner institutions, 1.100 inter-institutional agreements, 2.500 students & staff mobilities, a budget of nearly 4 mln EUR; 2 Erasmus Success Stories distinctions awarded by the European Commission; The "Golden Erasmus" awarded by the Foundation for the Development of Education System), FP7 (62 projects; UW - the most active Polish institution in terms of contribution to research projects), Erasmus Mundus (25 projects), Tempus, Jean Monnet Action etc. prove that UW has the relevant capacity building to ensure a qualitative organization of projects, their implementation, management & results dissemination. Gained experience in international cooperation & in management of projects has created good conditions for internationalization of UW in an enlarged, non-EU scale. A special attention will be paid to projects focused on the knowledge triangle education-research-business. Interaction between university & business assures the transfer of knowledge to society and growth of Europe's economic competitiveness. Cooperation between universities and business is a prerequisite for universities succeeding in educating future decision makers and workers. Visiting lecturers from business and involvement of students in business-related activities through their thesis work, various case-studies, placements will have a positive impact on curricula & staff development. IRO will initiate wide informational campaigns on the cooperation projects addressed to different target groups, by means of various tools & activities. Closer cooperation between central administration units such as IRO, Career Office, Research Services Office, University Advancement Office as well as University Centre for Technology Transfer and faculties will be developed; the administrative & financial structure will be adapted to new challenges.

Please explain the expected impact of your institution in the Programme on the modernisation of your institution (for each of the 5 priorities of the Modernisation Agenda) in terms of the policy objectives you intend to achieve.* (max. 3000 characters)

There is no doubt that the new Programme (like the previous ones) will have an immense impact on the modernisation of Europe's higher education systems and it is up to the University of Warsaw to take full advantage of its implementation. Like Socrates or Lifelong Learning Programme the new one will have an effect on the entire institution and its activities (individuals – students and staff; regional, national and international cooperation; teaching and ways of teaching; curricula; research; mobility; internationalization process; management; funding). The main areas for reforms identified in the Modernisation Agenda fit in majority with the up-dated Development Strategy of the University of Warsaw. Therefore UW intends to participate in the following activities and projects offered by the Programme: within KA1 and its components – Learning Mobility of Individuals; within KA2 and its components – Cooperation for innovation; within K3 and its components – Policy support – mainly as partner institution. UW's active participation in the above mentioned 3 key actions will support UW in achieving the 5 priorities of the Modernisation Agenda*. Increasing the number of graduates can be achieved through learning mobility of individuals (credit and degree mobility) as well as through Erasmus Strategic Partnership and cooperation within neighborhood countries and cooperation with Asia, Latin America and Africa. Improving the quality and relevance of teaching and researcher training, to equip graduates with the knowledge and core transferable competences they need to succeed in high-skill occupations

can be achieved through Knowledge Alliances, mobility and international cooperation. The other three priorities can be achieved in a similar way/means. IRO will initiate wide informational campaigns on the Programme & its objectives addressed to different target groups by means of various tools & activities. To assure the UW's active participation in the Programme and to achieve UW's policy objectives a close cooperation between central administration units (IRO, Career Office, Research Services Office, University Advancement Office, Students Affairs Office) as well as University Technology Transfer Centre and faculties will be developed; the administrative & financial structure will be adapted to new challenges.

* - COM (2011) 567 (<http://eur-lex.europa.eu/LexUriSERv.do?uri=COM:2011:2011:0567:FIN:EN:PDF>)

Signed by prof. Marcin Patys, Rector, University of Warsaw

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